



KCC Corporate Risk Register

**CORPORATE RISK RELEVANT TO THE EDUCATION AND YOUNG PEOPLE'S SERVICES
DIRECTORATE**

EDUCATION AND YOUNG PEOPLE SERVICES Corporate Risks Summary Risk Profile

Low = 1-6
Medium = 8-15
High =16-25

Risk No.*	Risk Title	Current Risk Rating	Target Risk Rating
CRR 10(b)	Management of Demand – Specialist Children’s Services (shared responsibility with SCHWB)	20	12

*Each risk is allocated a unique code, which is retained even if a risk is transferred off the Corporate Register. Therefore there will be some ‘gaps’ between risk IDs.

NB: Current & Target risk ratings: The ‘current’ risk rating refers to the current level of risk taking into account any mitigating controls already in place. The ‘target residual’ rating represents what is deemed to be a realistic level of risk to be achieved once any additional actions have been put in place. On some occasions the aim will be to contain risk at current level.

Risk ID CRR10(b)	Risk Title Management of Demand – Specialist Children’s Services				
<p>Source / Cause of Risk</p> <p>Local Authorities continue to face increasing demand for specialist children’s services due to a variety of factors, including consequences of highly publicised child protection incidents and serious case reviews, and policy/legislative changes.</p> <p>At a local level KCC is faced with additional demand challenges such as those associated with significant numbers of Unaccompanied Asylum Seeking Children (UASC) There are also particular ‘pressure points’ in several districts.</p> <p>These challenges need to be met as specialist children’s services face increasingly difficult financial circumstances and operational challenges such as recruitment and retention of permanent qualified social workers.</p>	<p>Risk Event</p> <p>High volumes of work flow into specialist children’s services leading to unsustainable pressure being exerted on the service.</p>	<p>Consequence</p> <p>Additional financial pressures placed on other parts of the Authority at a time of severely diminishing resources.</p> <p>Children’s services performance declines as demands become unmanageable.</p> <p>Failure to deliver statutory obligations and duties or achieve social value.</p> <p>Ultimately an impact on outcomes for children, young people and their families.</p>	<p>Risk Owner</p> <p>Corporate Director SCHWB</p> <p>Corporate Director EYPS</p> <p>Responsible Cabinet Member(s):</p> <p>Specialist Children’s Services</p>	<p>Current Likelihood</p> <p>Likely (4)</p> <p>Target Residual Likelihood</p> <p>Possible (3)</p>	<p>Current Impact</p> <p>Major (5)</p> <p>Target Residual Impact</p> <p>Serious (4)</p>
Control Title				Control Owner	
Analysis and refreshing of forecasts to maintain the level of understanding which feeds into the relevant areas of the MTFP and the business planning process				Corporate Director SCHWB / Director Commissioning SCHWB	
Kent Integrated Adolescent Support Service (KIASS) aims to reduce demands by enabling swift access to specific additional and early help, particularly for the most disadvantaged and vulnerable young people, to meet their needs quickly and flexibly.				Corporate Director Education & Young People Services	
Plans developed to appropriately manage the number of children in care				Director Specialist Children’s Services	
Intensive focus on ensuring early help to reduce the need for specialist children’s support services.				Corporate Director of EYPS / Corporate Director SCHWB	
Continued support for investment in preventative services through voluntary sector partners				Director Commissioning SCWHB	
Maintain the use of appropriate tools to obtain value for money in relation to the commissioning of expensive specialist				Director Commissioning SCWHB	

residential and independent fostering accommodation		
Dedicated Children in Care project action plan being presented to June Children's Transformation Board		Director Commissioning SCHWB
Action Title	Action Owner	Planned Completion Date
Ensure the appropriate number of looked after children in care (subject to continual monitoring) including ensuring appropriate thresholds for intervention	Director Specialist Children's Services	September 2014 (review)
Ensure that children in care receive appropriate levels of support and services through effective multi-agency intervention that is responsive to their needs.	Director Specialist Children's Services	July 2014 (review)
Implement a programme of work to deliver integrated, early help and prevention service for the 0-19s and their families that is streamlined, responsive and effective in terms of reducing demand for acute services and managing need at the appropriate level/tier of support.	Corporate Directors EYPS	September 2014 (review)
Diagnostic work for children's services to be scoped with the aid of efficiency partners	Director Specialist Children's Services	August 2014